

Joint Council Officers

David Lee, President
Tommy Nelson, Vice President
Della Bedonie, Secretary/Treasurer

Represented Chapters

Bááháálí – Chichiltah - Tselichii Manuelito – Rock Springs – Tseyatoh

MEMORANDUM:

TO: Roselyn John, Chichiltah

Zander Shirley, Manuelito Tony Watchman, Rocksprings Anderson Lee, Tselichii

Matt Austin, Tseyatoh

FROM: Guarena Adeky Skeets, Administrative Assistant

Bááháálí Chapter

THRU: Gloria Skeet deCruz, Chapter Manager

Bááháálí Chapter

DATE: May 2, 2012

SUBJECT: DISTRICT 6 JOINT COUNCIL WORK SESSION INFORMATION

Good afternoon. For your information, I have made reservations for all attendees and have used our credit card to guarantee the rooms. If you have made your reservation separately then it will stay in place. A reminder, the hotel will be providing breakfast vouchers to the attendees for the duration of your stay. They are also offering a lunch special for our convenience so that we can stay onsite and start the afternoon session on time. The lunch special is going to be a buffet and is being offered at a rate of \$13.00 a person and includes tax. I need to get confirmation of the number of people who are interested in having lunch at the hotel by Monday.

The funding from Navajo Housing Authority will be on a reimbursement basis. So, each chapter will have to pay for their own travel and we will request for reimbursement when we return from the work session. NHA is providing funding for \$300.00 per person for up to five people per chapter. This is per the conversation Gloria had with Roberta Roberts from NHA.

We have confirmation from the group who will present on the Navajo Gallup project, Larry Rogers from Eastern Navajo Land Commission, and NHA on their presentations. Arlando Teller said he will be unable to provide a presentation, but will forward the request to Paulson Chaco. We are waiting to hear back from the facilitator and a couple of other presenters.

I have also attached a copy of the agenda that we are working with right now. If you have any questions, please contact me. Thank you.



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District 6 Joint Council Strategic Work Session

May 10-12, 2012 Sheraton Airport Hotel, Albuquerque, NM

Friday, May 11, 2012

8:00 a.m. Open Session, Review of Session - Gloria Skeet, CM Bááháálí Chapter, Moderator

8:15 a.m. Regionalization
Chavez John, Community Housing and Infrastructure Department

9:00 a.m. Care 66

Carl Smith, Care 66 COO

10:00 a.m. Break

10:15 a.m. Navajo Housing Authority

Louis Shepard, Grants Manager

Roberta Roberts, Public Information Officer

12:00 p.m. Lunch, on your own

1:00 p.m. Navajo Housing Authority

Louis Shepard, Grants Manager

Roberta Roberts, Public Information Officer

3:00 p.m. Break

3:15 p.m. Continue

5:00 p.m. Recess for the Day





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District 6 Joint Council Strategic Work Session May 10-12, 2012 Sheraton Airport Hotel, Albuquerque, NM

Saturday, May 12, 2012

8:00 a.m. Purpose of the District 6 Joint Council

Mission/Vision Statement Development

Project Scope and Development

12:00 p.m. Lunch, on your own

1:00 p.m. Action Plan Development

3:00 p.m. Adjourn Work Session



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District 6 Joint Council Work Session Sheraton Airport Hotel Albuquerque, New Mexico

SUMMARY REPORT May 10, 11, 2012

8:30 am Mr. David Lee, President called the work session to order. Mrs. Annie Descheny gave the invocation. Roll call was taken, all the chapters were present with the exception of Red Rock Chapter. Mr. Lee acknowledged the outstanding work from Gloria deCruz and Gurena Sheets for getting the work session in order along with our lodging, per diem and travel arrangements. During these days that we are here, we need to outline all our projects that we as District 6 Joint Council and will be working as a regional council, which will assist our chapter and communities. President Lee reviewed the agenda with all those that were present.

Benefits of Regionalization – Mr. Arbin Mitchell, Division Director – Community Development You had requested what I had thought of when regionalization is mentioned, and what Window Rock had thought about regionalization. You all know that the Council was changed from 88 to 24 Council. That is one of the main reason for regionalization. The District 6 Joint Council representing the 6 chapters working together. There is two other regions that has been approved by the Council from Arizona along with their Plan of Operation. They are already working by their Plan of Operation, Now, as a Region 6 Joint Council in New Mexico, you are the chapters. It's like what our elderly that said; "Working together as a team" you can accomplish your goals. The Governance is at all 110 chapters, which is different. Your Plan of Operation outlines your goals and how you are going to implement them. You have to work with the individuals chapters, who has their own set of plans for their chapters/communities.

It is election time again, and people are going to run for chapter officials positions. Each individuals that will be running for an office, will state that they are willing to work with the chapter/community. Leadership is a vision to be a leader, making your mission statement and going forward for that one vision. That is what you call strategic planning. That is the reason, why you as chapter officials and administration are here, to make plans/visions/mission statements for each of your chapters, together as a region, you can prioritize your goals/visions. You do a plan and implement those plans. How to plan regionally? Is the main focus of your strategic planning, the District 6 Joint chapters the only problem that I see, is the Freeway, I-40 separates you guys (chapters) that would be a barrier that would need a group discussion. When we say regional, the benefits, usually has a cost to it. Funds to complete these plans and the communities, who voted for us, they request for water, electricity and roads. The main planning is to address these issues. The other one that is on the raise that needs to be addressed is solid waste. We really haven't addressed it, but, that will be a big issue to address

in each chapter. Mother Farth, we say our prayers everyday, but, yet, we do not take care of our Mother Earth. We dump trash anywhere. I have to commend Baahaali and Chilchitah chapters for working on this for years. Yesterday, MOU was signed for recycling. In the state of New Mexico, there was a grant that was issued, recycling generates funds/money. Part of your planning should be Solid Waste. The north side of the Freeway might want to start a solid waste project.

How do we cost share in regionalization? The chapters need to work and plan together. Working together you can accomplish these plans and projects. We met with New Mexico Governor Martinez, she mentioned that if your projects/proposals in the CIPs she would VETO the projects. We tell the chapters to put their projects in CIPs. So, she VETO all of the projects. Next one that will consider is projects that will benefit more then ONE chapter. The regionalization is a must. Water will be the main project that will be working on. Because, it will go from chapter to chapter. Power line will be in the same process. So, these are the priorities of Governor Martinez. So, that is regionalization. The white people are already working as regional, but, need to implement that process. At the same time, do not take away from the individual chapter, you still have that governances at the chapter.

The TIP projects, Tribal Infrastructure Projects. 76 projects has been handed in for the State of New Mexico. Navajo has 52 projects. 13 million dollars for all these projects. The projects will be cut down. There is 6 water projects, they are looking at regionalization again. How many chapters will benefit from, in the coming year, if you are thinking about water and power lines, if you submit one proposal, that would be an ideal for funding the project, they are all regionally. So, you are on the right track. It is the same in Window Rock, the funds are becoming scarce, the resources are beginning to close. The revenue project has not been made yet. Dominic Beyal at OMB has submitted their plans for the budget distribution. Every year, it has on percentage, but, this ear it will to the main needs of the communities. So, tomorrow, we will be finalizing strategic management plans. Number one is the chapters, FY 2012, 4. Million and other ten million for supplemental/administration. 14 million distribution. 4 million for chapters' projects, which added up to 35 million for chapters for (1) infrastructures, (2) technology, (3) post per certification for chapters. Baahaali chapter is certified. We have other 33 chapters that are certified and 20 more that is ready to be certified. According to the information, I will be submitting those budgets to OMB. We will see, what they will give us. If it is real, base on the people's needs, anything that is regional, that is the plans from Window Rock, base on the funds levels that we are facing with.

By getting together here, you are thinking ahead, you are planting that seed, for the future. They always say, they didn't plan or complete any projects for the chapters. What you plan for now, you won't see any results in the next four to eight yeas down the road. This is long range





planning, what you are doing here, you also need your short range plans. You know, HUD gave the Navajo Nation 5.5 million, its on a completive bases, Chapters submit their proposals, we put them together and sent them to Washington. 9 power line projects, 1 waste water, if you submit like a regional for the chapters. I am pretty sure that the projects will be funded. Some of the chapters use their own money to do land clearances, you need to get these projects ready. 36 thousands dollars that is capital outlet, last three years they allocated funds for those projects that were ready. So, those are projects that got funded. Chapters used their own funds (matching). If they put 20 thousands together, they get points, it's by points you get your other?

LGA, they have the authority over local community matters. It is at your chapter, you oversee the operation and activities at your chapter/community levels. The Plan of Operation at the regional is, District 6 will work under Title 26. Your five management system at the chapters it is stated in your management system; it covers the; fiscal, records, procurement, property and personnel. You work by them. Baahaali chapter is only certified chapter, there is no reason why the other chapters can be certified. You need to plan, work together through them, you have the resources in that chapter, they can help you get certified.

As for policies, the chapters are beginning audited. It is base on auditor general information; (1) stipends, (2) employees requests for bonus, (3) travel expenditures without resolutions. Watch your meeting stipends. Met with NHA, I have submitted CLUP plans, membership. All 110 chapters, 96 chapters have CLUP, most of them need to update their 5 years plans. A lot of chapters just have to review and update your plans/data. You have website to update your census data, all of your data is on website by chapters. Planning and data comes together. Why are we requesting and planning for projects, you need the 6 chapters to work together. Maps, is another important part of planning. We have submitted proposal for model plans for updating information to NHA. (2) detailed comprehensive plans, (3) master plans, (4) Strategic plans (5) start updating your base land use plans. Don't wait for us develop the model plans, start these plans now.

IDHE — Housing in 1996 NAHASDA gave the Navajo Tribe 90 millions funds, but the tribe was not ready, so NHA had the housing plans and was prepared to oversee the project. Today, 14 years ago, 1.2 million — where did it go? So TDHE requested to have the housing plans back to the Tribe. They budgeted five housing for each chapter that should have covered the 60 million. Do the plans at your own chapters, plans for water, electricity will be available. That's self-determination, we do our own plans, How do we build homes for our Navajo People, a lot of times, we think we are going to get free houses, but we are working middle Americans, making money and we apply for something, we get rejected, and we are told that we are making too much money or our credit rating is low rating. I think that we are in that situation,

we cannot qualified for pousing. We have a lot of working people that are requesting for housing. No disrespect to the elderly it has become a problem. So ne housing were build for them, but were never moved in, now, their children are in disputes over who is to move into the house, now they just hacated. A lot of our younger people need housing. They can't get the rating because of 0 ratin. It is something that NHA need to plan for our working families. There is NHA, It gets its funding to make payments, plans for those projects, they will become scattered homes or housing units at the chapter, if housing plans are ready submit the. NHA is listening for those project. Travel -Process as a direct payment, or reimbursement. This is HUD funds, which needs receipts. Need to use own travel chapter money, Six chapters, there are travel monies, there is LGA, Fuel Tax, economic development (3 sources). Tell the people that you are using the money, with resolutions. I will work with NHA and LGSC Reimbursement flow chair to get here will go back into that account. You might create a separate line item for regional planning-\$10,000 funds, and reimburse that line item. You had requested what I thought bout regionalization, I gave my projection on regionalization in your cost sharing will be more at tessible for your projects. I gave oversights on some main issues for your short/long range ptims. You have to go back to your plans and visions for your communities. Thank you.

Dam Restoration – James Hale, Navajo Dam restoration

Mr. James Hale, Principle Engineering Technician, Department of Water Resources, Technical, Construction and Operation Branch Engineering Section gave his report on how to request for technical assistance, which is by chapter resolution and project proposal. All documents needs to be stamped at the office. Mr. Hale gave his presentation on a slide, and handed out the materials. Everyone that was in attendance received the documents. The information needs to be shared with their chapters.

Windmill Repair - Benson Fenallie, Windmill Project, Department of Water Resources

There are no funds available for the repairs for windmills at the present time. But, we are looking into the prospects and working with the Navajo Nation. Mr. less Henry stated that the chapters needs to request through resolutions. It takes funds for parts for repairs. Need resolution if water is neede; for livestock and bring them as soon as possible. Materials were provided on the presentation was provided.

Navajo Gallup Water Projec. - Andrew Robertson and Robert Kirk

The project is the corner tone of Navajo San Juan River in New Mexico Water Rights Settlement. The project will convey water to eastern portion of the Navajo Nation. Project's water budget includes 34 Navajo Chapters, including communities of Fort Defiance and Saint

Michaels (Window Rock). The project would divert approximately 17,764 acre feet of water annually from the San Juan River and use conjunctive groundwater.

Navajo Nation 29,064 AF Jicarilla 1,700 AF Gallup 7,500 AF

The project will serve approximately 203,000 people on the Navajo Nation, 1,300 people in the Jicarilla Reservation and 47,000 people in the city of Gallup. They covered the scope of work, predecessor to construction documents and cultural resources compliance, the budget and funding sources were given in the presentation. All materials and documents were handed out to each individuals that was in attendance of the strategic Work Session.

Road Information - Updates, Assessments, Arlando Teller, Navajo Division of Transportation

Mr. Feller gave his presentation on roads, where he stressed that the chapters needs to take the lead in providing improvements of roads in their communities. There other staff members to assist him in answering any questions. Navajo Division of Transportation became a Division on August 09, 2009. The Division administers all transportation programs and provides efficient transportation system and ensures operation and improve transportation system. Resource and Development Committee is the oversight committee of the Navajo Nation Council. It has five departments: transportation planning, project management, environmental/culture resources, road maintenance and airports. The Division works collaboratively with BIA to manage Navajo Nation \$54 million Tribal Transportation Improvement program (ПІР). The inventory that taken in 2010; 14,733 miles of roads were identified:

State: 1,642 Miles

Counties: 1,864 miles

BIA: 6,217 Miles NN: 5,010 Miles

Total paved Roads 3,381 miles (23%) Total unpaved Roads = 11,352 miles (77%)

Total graveled Roads = 234 miles

Road construction/Maintenance is in partnership with three (3) states Department of transportation, 7 counties and BIA. What is going to be done with the inventory? It can help communities in updating their roads, requesting for grants. Their goals and objectives to advocate for increased funding. Establish priority road system and prioritize roads based on planning and engineering criteria. Implement 5 year TTIP project list and streamline project development process. There are a lot of issues that needs to addressed, such as right-of ways. There a lot of issues that needs to be addressed at each individual chapters and can request as a regional grants or proposals. T and TA will be provided upon request.

Tribal Infrastructure Project-Infrastructure Assessment – Larry Rogers, Eastern Navajo Land Commission

Thank you for your request for information on infrastructure assessment. The hand-out materials are for you, as officials concerning your community and chapter. Planning is unlimited which brings new ideas. I know that LGA has mandated that your comprehensive plans need to be up-dated every five (5) years. I know that most of the chapters are in their five years up-date. I have not heard about six chapters that are brought together, that is represented by one Council Delegate. It is the first one. Red Rock Chapter is not here. But, the map shows homes with no electricity, no water or no wastewater service. I would recommend that one map with the six chapters be developed. I will give the idea to share with my staff. We can do that, but you will have to wait for three months.

It is interesting this strategic work session is beginning to be done across the board, Navajo Nation Council is also doing that at Route 66. That is where Mr. Damon and I were listening to their plans. Navajo Nation budget is going to required that every program and chapters do their strategic plans toge her and have the three branch governments have one plan under their particular branch, legislative branch will be putting their plans together, and copies will be available. Maps for your chapters should be available. A year and half ago Eastern land Commission went after a grant \$55,000, to this study for all 31 chapters in Eastern Agency. Three weeks ago, we completed the studies and it will be put into a booklet, chapters will be getting three or four copies of these booklets from the Eastern Land Commission. This is good information to go after funding for electricity/water projects. Last fall, GIF staff went around with their GPS instruments locating homes that did not have electricity or water. This information found will be into a report for Bureau of Indian Affairs. I know that New Mexico TIPs requires information—ke this for grants/funding. There is GDEG monies, HUD, IHA and TIIPs, and if you can put \$10,000 from each chapters it would be good and get things rolling, it is very helpful even for power lines. But, I think that electricity is first priority, fewer people have no electricity, because it is more common, water is a distance behind. No running water, but people with electricity will eventually get water. All the information that I have provided for you can be used for grant/funding and especially for your updated data. Thank you, if you have any questions or concerns, please call.

RECESS FOR THE DAY MAY 10, 2012

District 6 Joint Council Strategic Work Session May 11, 2012 Sheraton Airport Hotel, Albuquerque, New Mexico

Summary Report

Friday, May 11, 2012 Gloria Skeet deCruz CM Baahaali Chapter - Moderator

Open and reviewed the session. Invocation was given by Mr. Tommy Nelson, Chilchitah Chapter. Our Council Delegate, Mr. Charles Damon commented that they are still waiting for the Plan of Operation to be approved by the appropriate department. We miss the time line for the budget request, so maybe included in the coming year. Mr. Chancey Martinez is making follow up on the project. Mr. Damon encouraged the group in keeping up the good works in getting together in your strategic planning for your chapters.

Mr. Chavez John, Community Housing and Infrastructure Department was present for his presentation.

Care 66, Carl Smith, Care 66 COO

Mr. Smith's mission statement is to create opportunities to end homelessness. Since 2005, they have served 1077 Native American, 209 Hispanics and 345 veterans. CARE 66 has a vision for Gallup as a thriving place where everyone has a home and nobody has to live in poverty. CARE 66 has helped people break the bondage of generational poverty and promote community development and prosperity. They help people meet their own needs rather than give hand-outs. In 2011, have received 12,580 calls for assistance, placed 730 people in jobs, did outreach to 1,095 individuals, had 2,257 Case management sessions and housed 131 people. Their strategic plans for housing is to have 250 units by 2016 of green affordable housing and provide support services to local residents and homeless people in McKinley County.

CARE 66 is a non-profit organization that was established in 2005. Since then they have had great success in providing housing for low-income families and homeless individuals. They have created employment opportunities and affordable housing will be an essential motion in restoring human dignity and citizenship to our community. The Chuska apartments house 30 low-income families. Ten apartments consisting two and three bedrooms are reserved as transitional housing for formerly homeless families. Families can stay in transitional housing for two years. Supportive services offered on-site the Community Center. The Chuska apartments

have been built using "Grcen" design principles to promote energy efficiency and sustainability. The case management, we have individualized service plans (setting 30als and achieving them), Self-improvement classes presentations. The referral services (TANF, ISD, Battered Families Services, SWIF, GIMC, Ca holic Charities, etc). CARE 66 also provides handyman services to residents and businesses surrounding the Gallup community. The professional services will assist in any of the construction and household projects. They specialized in the following areas; landscaping, moving services, carpentry, plumbing, janitorial services, housekeeping, painting and electrical work. CARE 66 will work with the chapters upon request.

Navajo Housing Authority – Roberta Roberts, Public Information Officer, Lewis Shepard, Grants Management

Have assist CARE 66 in diveloping and implementing large 56 units. NHA have assisted with operational funds as community project to CARE 66. Grants Management Department financial contribution for the work: hop.

NAHASDA (Native American Housing Assistance & Self Determination Act of 1996). Public Law 104-330. NAHASDA was agreed into law on October 26, 1996. It streamlines federal housing assistance to Native Americans by replacing separate programs with a single block grant program. The congressional findings has a unique relationship between the Government of the United States and the governments of Indian tribes. NAHASDA has the trust responsibility for the protection and preservation of Indian Tribes, they are to provide affordable homes in safe and healthy environments is an essential. NAHASDA has assisted and promoted activities to plan and integrate infrast ucture resources, such as; IHS, NTUA. Twin Arrows has 800 units. The allocation formula for every fiscal year is base on needs, population, income and housing conditions, the formula also reflects housing develop under the 1937 US Housing Act which is owned and operated by the IDHE and provides funds for ongoing operations.

Louis Shepard's presentation

Eligible affordable housing activities. Housing management services, crime prevention and safety activities provides safety, security and law enforcement measures and activities appropriate to protect residents. (under utilized). The model activities that are designed to carry our the purposes of this Act and are specifically approved by HUD. Mr. Shepard covered the Grants funds capacity, Grant Compliance, which includes frequent monitoring the Navajo Nation Housing Plans, reporting requirements, annual performance report, federal financial report. SF 425,, single audits, HUD monitoring, project development activities. Grant requirements and coordination with Navajo Nation includes legislative and executive branches, communities/chapters; se vice providers (NTUA, HIS, State/Federal agencies, others. Planning is based on needs or asses ments, develop plans, list priorities, funding requests, joint funds or

cost share plans, which would fall under District 6 Joint Council plans. The chapter needs to have their housing and community assessments/profiles, updated Land Use Plans, regional project development, coordination with Services Providers (NTUA, HIS, State/Federal agencies, other). All information to NHA's Grants Management Department and Indian Housing Block Grant (IHBG) and NAHASDA was given out at the work session.

RECESS FOR THE DAY May 11, 2012

Respectfully Submitted,

Delphina D. Bedonie Rock Springs Vice President District 6 Joint Council Secretary

DISTRICT 6 JOINT COUNCIL

REPORT from the Strategic Work Session

May 12, 2012 Albuquerque, NM

INTRODUCTION:

The Strategic Work Session was facilitated by Jeff Kiely, Executive Director of the Northwest New Mexico Council of Governments.

The objectives were:

- To develop consensus on purpose, mission and vision of the District 6 Joint Council
- To strengthen communication and working relationships with the District 6 Council Delegate
- To strengthen communication and working relationships with outside agencies
- To lay out a course of action for putting the Joint Council to work.

The workshop process included facilitated consultation on the following topics:

- 1) Setting the ground rules
- Sharing "annotated" introductions, in which Assets and Challenges are identified by the participants
- Identifying "big things" that can be worked on cooperatively by the 6 Chapters in the District
- 4) Addressing Pros and Cons to Joint Council Development & Operation
- 5) Elaborate on District 6 Purpose, Mission & Approach
- 6) Articulate Vision of what can be achieved through cooperation
- 7) Itemize what can be done in the coming 6 months

The following report begins with an Executive Summary and proceeds to document the key points captured from group consultation during the workshop.

Signed:

Jeff Kiely, Executive Director

Northwest New Mexico Council of Governments

Date: 6/28/12

EXECUTIVE SUMMARY

The convened elected officials and staff from the six Chapters of Navajo Nation Council District 6 met in strategic workshop to build a strong consensus on moving forward as a Joint Council, and in the process, to strengthen the working relationship with District 6 Council Delegate Charles Damon.

The District 6 leaders achieved a broad-based consensus on the purpose, viability and direction of the District 6 Joint Council. In addition to specific purposes and objectives contained in the District 6 Joint Council *Plan of Operation*, the group agreed that inter-community collaboration under a Joint Council format would establish a new model of regionalization and de-centralization, well aligned with the general purposes of Navajo Nation governmental reform. It would give the six Chapters a single, unified "voice" with which to advocate on behalf of the people and communities of the region and to interact with outside agencies and communities. It would enable new efficiencies and opportunities, such as in seeking new funding, pooling resources, cooperative marketing, joint economic development and shared services. It would provide a forum and format for mutual support between communities.

Moving forward, the leaders agreed:

- 1) to meet the last Thursday of every month;
- 2) to work with Council Delegate Damon's administrative assistant Chancey Martinez as District 6 Liaison to the Navajo Nation government and as staff coordinator for the District 6 Joint Council;
- to work cooperatively on budget development, such as through formation of a District-wide subcommittee on Finance, and to build a strong case for revenue-sharing and other cooperative activities among the Chapters;
- 4) to work to get the District 6 *Plan of Operation* ratified by all Chapters and by the Eastern Navajo Agency Council;
- 5) to work cooperatively toward getting all 6 Chapters LGA certified;
- 6) to build cooperation and support with the Local Governance Support Center and with the Government Development Office;
- 7) to find ways to increase staffing and/or technical and grantwriting services to the Chapters, such as through job-sharing, service agreements with the COG, or other efficient methods.

1) GROUND RULES

It was agreed that

- all effort would be made to conclude this workshop by the noon hour
- the consultation would be constructive and respectful
- the focus would be on "from here, forward" rather than on "the sins of the past"
- comments would be concise, along for equitable share of speaking time by all participants.

2) ASSETS & CHALLENGES

ASSETS. We identified five areas that constitute our biggest assets, which we can build on in the future: The People; The Land; Our Facilities; Available Resources; and Our Commitment.

All of the detailed ideas have been documented and are available for further review. For current purposes, the following summarizes the brainstorming on the assets of our communities and of our 6-Chapter region:

THE PEOPLE

- Leadership
- Citizens
- Elders, Vets & Youth
- Communication & Teamwork
- Our Culture

AVAILABLE RESOURCES

- Navajo Nation
- New Mexico
- Private Sector
- Other

THE LAND

- The Beauty of our landscapes
- The vast expanse of land

OUR COMMITMENT

- We are committed to the District
- We work hard on behalf of the people

OUR FACILITIES

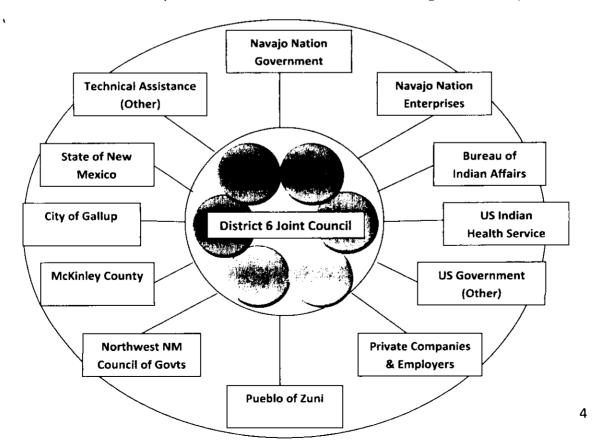
- Our Proximity to transportation corridors (I-40, Hwy 491, Hwy 602)
- Access & Infrastructure
 -- improving
- Our Chapter Houses

CHALLENGES. The group identified Challenges and Obstacles in the following areas:

- Lack of Communication & Cooperation
- Dependency/"Serve Me" orientation; Need for Education, Empowerment & Engagement of community members
- Lack of funding (!) and financing of community projects
- Lack of commitment and a "will to progress" by community members and some leaders
- Need for real economic development, so people have a way to earn income and remain in the community
- Need to access and optimize available resources, including technology
- Threats to our health and quality of life (alcohol abuse, diabetes)
- Legal barriers and government regulation: Land status and lack of infrastructure

3) DISTRICT COOPERATION

Mr. Kiely offered the following diagram as a reference point for how the District could position itself to interact with outside agencies and partners.



The following were identified as "big things" the Chapters could do together cooperatively as an organized entity:

- ★ Unity begins with leadership: Officials and staff all working together, within the Chapters and within the District; mutual help and support; one voice
- ★ Lobbying : New Mexico, Navajo Nation
- ★ Cooperate with bordertowns and neighboring communities
- * Get all of our Chapters LGA certified
- ★ Get Tribal Enterprises to band together with us, e.g., on an Inland Port
- ★ Move toward forming a "district government" and participate in the Council of Governments (a District 6 seat on the Board?)
- * A Budget to support staffing and activity
- ★ Develop a Marketing enterprise for jewelry artisans
- ★ Funding: Get New Mexico dollars into the New Mexico Chapters
 - Work toward establishing Fiscal Agency @ District 6
- ★ Revenue Sharing, Matching outside dollars by pooling resources together
- ★ Joint Land Management Plan (establish service boundaries!)
- ★ Work on common problems, like the Census undercount

4) JOINT COUNCIL: Pros & Cons

The participants brainstormed "Pros & Cons" around the concept of banding together as a District 6 Council:

	Pros	Cons
1.	Census Reform/Recount	1. Time & Cost
2.	Come Together/Work Together/Stay Together/Stand Together	Informing the people (lack of understanding by people about this concept). Need an approach:
3.	"One Voice"	✓ District Summit (Breadsprings
4.	Two heads are better than one; together, we can make more happen. Don't become divided!	Day School); inform everyone from the 6 communities; hear from the people
5.	Partnership	 ✓ Rotating meetings to include community forum [but be clear
6.	We're all hurting on staffing – so	about the district]
	we can share key personnel, Staffing/Consulting needs:	3. Availability & Cost
	a. Planner with technical expertise (e.g., in establishing)	Fears about "What are we giving up?"
	businesses, etc.) b. Accountant	New, the Unknown, "Resistance to Change"
	c. Facilities Manager d. FTE Administriatve/Office Assistant	6. Are we really sincere enough to stay together??
	[potential problem: transparency & accountability. Who supervises?]	7. How are we going to market this concept to the people?
7.	Pass District Resolutions (including requesting additional personnel to serve us District-wide)	8. Anticipate new elections so will everything change?
8.	Be part of the Navajo Nation Government Reform process	
	★ Regionalize/De-Centralize	
9.	Share information & resources	
10.	Seek changes in administrative management systems – regionalize!	

5) PURPOSE/MISSION/APPROACH

The group offered its thoughts on the "Why?" of developing and operating the Joint Council concept, and the "How?" of doing things effectively and cooperatively.

Purpose & Mission (Why?)

- 1. Communicate as one 6-Chapter unit; reach outward to partnering/neighboring agencies. This way, we can get things done that we can't presently do, due to lack of time and resources.
- 2. Coordinate effectively to attain/meet needs of the people and communities.
- 3. Establish regionalization and unity to enhance quality of life and provide for capital improvements.
- 4. Unity to make progress for our people
- 5. Collectively build on our talent and creativity.
- 6. Embody <u>culture</u> and <u>language</u> in our approach.

Method (How?)

- Look to do things differently and better
- 2. Interpret the concept to the people
- Keep people motivated
- 4. Make sure we're building on "spiritual foundations"
- 5. Participation
- 6. Build on STRENGTHS of the group
- 7. Don't be afraid to take risks
- 8. Be change agents
- 9. Use technology
- 10. Bring back our young educated people to help
- 11. Tap our youth
- 12. Accept the changes and be flexible
- 13. Believe and commit

6) THE VISION

The participants then reflected on the "Practical Vision" of what they would want to see in their communities in the near future (3 to 5 years), if we were to be successful in pulling together.

- Infrastructure in place
- Inland port
- ⇒ ROW/land status are all put together in a plan and the land use problems are resolved!!
- New Chapter House
- Efficient government
- Turning lanes off of Hwy 602
- Positive resource use
- Rekindled Self sufficiency by the people
- Chapters are self sufficient
- District 6 success and forward motion
- Clean and green/trash problem is resolved!
- ⇒ Beautiful
- Employment! Less dependency
- District & Community interconnected trail system
- Golf course
- Beautiful Veterans home and clinic
- District 6 student housing for UNM
- ⇒ The Area is populated!
- Brand new convenience store
- Our sons & daughters are now Chapter officials
- ⇒ All 6 Chapters with LGA certification!
- Great cooperation with outside agencies

7) SHORT-TERM PLAN

The participants brainstormed the actions that could be taken within the next 6 months to "mesh the gears" and get things moving toward this positive Vision.

- By July, get a Fiscal Year FY Budget that provides for additional staffing, which we can use cooperatively through cost sharing
 - Hire a Planner (or contract for technical planning services?)
 - o Include District 6 support in our individual Chapter budgets
 - Provide a strong Cost-Benefit Analysis in order to build support & approval for our proposals
 - Establish a Finance Subcommittee
 - All Chapters financially compliant & up-to-date
 - Establish Joint Co-staffing Networking/Working Groups
- ✓ Get the District 6 Plan of Operation ratified in progress
- ✓ Be working on a Joint Plan for Certification of all Chapters
 - o FMS
 - ALERT
 - o LUP
 - Chapter Plan of Operation
 - Organizational Chart
 - Vision & mission
- ✓ Work/contract with a grantwriter
- ✓ Build communication & cooperation and support with the Local Governance Support Center
- ✓ Get ourselves strong & solid as a District
- ✓ Meet with Government Development to get us on the radar
- Build relationship with COG (potential membership and/or cooperative agreements for services)
- ✓ Who/When/How:
 - Chancey Martinez to serve as Liaison from the District 6
 Joint Council to the Navajo Nation (office in Tseyatoh); serve
 as the District Center & Point of Contact
 - Advocate for our Plan of Operation (5 Chapter resolutions needed)
 - Provide communication links and mechanisms
 - Convene on the "last Thursdays" of every month.
 - Focus on Eastern Agency reporting & approvals (all reports consistent & up-to-date/no more "red marks")